## RULES OF GOVERNANCE OF THE DEPARTMENT OF ECOLOGY AND EVOLUTIONARY BIOLOGY OF THE COLLEGE OF LITERATURE, SCIENCE AND THE ARTS AT THE UNIVERSITY OF MICHIGAN

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# RULES OF GOVERNANCE OF THE DEPARTMENT OF ECOLOGY AND EVOLUTIONARY BIOLOGY OF THE COLLEGE OF LITERATURE, SCIENCE AND THE ARTS AT THE UNIVERSITY OF MICHIGAN 


#### Abstract

Preamble Being a community of scholars sharing concern for maintaining, enlarging, and disseminating knowledge in our respective disciplines, and for advancing the sciences of ecology and evolutionary biology, we believe that our professional and personal services to the University of Michigan can be given most effectively through cooperative efforts within the Rules of Governance specified in this document.


## $\underline{\text { Articles }}$

## 1. Name

The name of this organization shall be the Department of Ecology and Evolutionary Biology (referred to hereafter as "EEB").

## 2. The Faculty

## a. Membership in the Faculty of EEB

The Faculty of the Department (hereafter referred to as "the Faculty") shall consist of individuals holding an appointment as Assistant Professor, Associate Professor, Professor, Lecturer III, Lecturer IV, Assistant Research Scientist, Associate Research Scientist, Research Scientist, Associate Research Professor, or Research Professor. Appointment to visiting, "dry", or adjunct status in one of these ranks within EEB shall also confer membership in the Faculty.

All members of the Faculty may attend and participate in faculty meetings of the Department (Article 7), and take part in discussions or questions in the province of the Faculty.

## b. The Governing Faculty

The Governing Faculty consists of individuals holding an appointment of half-time effort or more, on an academic year basis, in the Department as Assistant Professor, Associate Professor, or Professor, and Lecturer IIIs and IVs holding appointments of half-time effort or more and who have completed one year of continuous service in the Department. Assistant Professors, Associate Professors, and Professors whose appointment is less than 0.5 FTE in EEB but whose tenure or tenure-track appointment resides in EEB are also members of the Governing Faculty. Only members of the Governing Faculty are eligible to serve on the Executive Committee
(Article 4) and Departmental Standing Committees (Article 5), and to vote in elections for the Executive Committee (Articles 4 e and 7 f). Research Professors and Research Scientists at all ranks and faculty with dry appointments (0 FTE) or with less than half-time appointments in the Department may be elected as members of the Governing Faculty for periods up to 1 year (or more based on the discretion of the faculty) at a time by review of the Executive Committee and a majority vote of the Governing Faculty. Such appointments are based on substantial contributions to the Department in terms of teaching and service.

## 3. Officers

## a. Department Chair

The Department Chair is the presiding officer of the Department and its representative to the administration of the College of Literature, Science, and the Arts, and to other administrative units within the University of Michigan. This officer is responsible for the academic and non-academic operations of the Department. These responsibilities include appointment recommendations, evaluations, and teaching assignments of faculty members and graduate students; recommendations for promotion and merit increases for faculty members and for research and non-academic staff; provision within the resources available of adequate supporting services and staff for these operations; and procurement, development, assignment, and maintenance of Departmental space and equipment.

The Department Chair is also responsible for the coordination of activities of the Department, and for ensuring that the operation and governance of the Department is sustained between the end of one academic year and the beginning of the next. This officer is advised and assisted by the Executive Committee (article 4), Associate Department Chairs (Article 3 b), Departmental standing committees (Article 5), various $\underline{a d} \underline{h o c}$ committees appointed by the Department Chair (Article 6), and members of the non-academic staff. The Department Chair shall discharge their responsibilities in a manner consistent with article 6.04 of the "By-Laws of the Board of Regents", which provides for general participation by faculty members in the management of departmental affairs.

In addition to the specific mechanisms included in these Rules of Governance for the Department, the Department Chair shall consult fully with the Executive Committee in the formulation of administrative policy and major decisions and keep this body and the Faculty as a whole informed of the nature and basis of all substantive actions taken in relation to departmental operations. When the Department Chair is to be away with no access to email for more than 1 working day, they shall appoint an Associate Department Chair, or, in the absence of such an officer, another individual holding a regular professorial appointment in the Department to serve as acting Department Chair for the period of absence.

## b. Associate Department Chairs

The normal term of appointment to the position of Associate Department Chair will be three years, with the possibility of reappointment. An open Associate Department Chair position shall be widely publicized within the Department. Each appointment of an Associate Department Chair is made by the Department Chair with the advice of the Executive Committee. All appointments of this type made by a particular Department Chair shall terminate with the conclusion of the Chair's term of service. However, the new Department Chair may reappoint the individual(s) terminated in this manner. If an Associate Chair will be out of email access for 3 days or more, they must notify the Chair and Chief Administrator as early as possible. The chair will then decide whether an acting Associate Chair will be needed to cover the absence. If necessary, an acting Associate Chair will be appointed by the Department Chair, with input from the absent Associate Chair. Associate Department Chair positions may be established by the Chair following a discussion and vote by the Executive Committee and with the awareness of the LSA Dean's office. The duties of the Associate Department Chair(s) may include:
(1) Service as the chief officer of the Department of EEB during temporary absences of the Department Chair. Such service shall require prior written authorization by the Department Chair.
(2) Supervision of particular segments of departmental operations, as authorized by the Department Chair with the advice of the Executive Committee.
(3) Representation of the Department Chair at various meetings, as requested by that officer.
(4) The Associate Chair for Undergraduate Studies shall be charged with responsibility for all department operations related to undergraduates and the formal curriculum, including concentrations, advising, course development, and review. This position is also responsible for: faculty teaching assignments for both undergraduate and graduate courses, with consultation of the Associate Chair of the Graduate Studies for graduate courses, lecturer reviews, teaching evaluations, awards, and recruitment. They shall serve as Chair of the Undergraduate Affairs Committee and shall work with their counterpart in the Department of Molecular, Cellular and Developmental Biology and the Director of the Program in Biology to ensure the smooth functioning of the Program in Biology.
(5) The Associate Chair for Graduate Studies shall be charged with responsibility for managing the graduate program within the Department. They shall serve as Chair of both the Graduate Affairs and Admissions Committees and serve as the departmental liaison with Rackham and LSA on graduate program items. The Graduate Chair is
also responsible for overseeing graduate funding, the preliminary exams process, managing the graduate admissions process, helping the graduate coordinator maintain the graduate handbook, responding to grad-related student and faculty concerns, and overseeing graduate courses in coordination with the AC for Undergraduate Studies, as well as other graduate training activities.
(6) On hold pending further discussion: The Associate Chairs for Museum Collections will serve as the directors of the Museum of Zoology and the Herbarium and be charged with responsibility for managing all aspects of the collections, including promoting museum-related projects and grants, ensuring stewardship of the collections and databases, oversight of daily operations, supervision and evaluation of curatorial activities by faculty and of collections staff, and ensuring compliance with all relevant regulations. They will work with Directors of other Museums in LSA and throughout the University to ensure coordination of museum-related activities.
(7) The Associate Chair for Research Space and Facilities has responsibility for matters related to office, lab, and research space assignment and use in EEB, assisting with new faculty start-ups, addressing emergent issues with space and departmental facilities, and coordinating space usage with the Associate Chair for Museum Collections and other units (e.g., MCDB, Paleontology) within the building or at the Research Museum Center (RMC).
8) Although not an officer of the department, the Director of the ES George Reserve has responsibility for oversight of the ES George Reserve, including maintenance, operations, and personnel. The Director is also charged with facilitating research and teaching at the ES George Reserve. The Director is appointed by the Chair, in consultation with the Executive Committee, for a three-year period.

## 4. The Executive Committee

a. Duties
(1) Serve as the body recommending policy for the organization and operations of the Department.
(2) Advise the Department Chair in matters relating to faculty position requests, appointments, and promotions.
(3) Advise the Department Chair in matters relating to the composition of Departmental committees.
(4) Assist or advise the Department Chair or Associate Chairs with any issues arising regarding the undergraduate or graduate programs, or the allocation and use of space and facilities.
(5) Advise the Department Chair concerning recommendations from Department Standing Committees.
(6) Advise the Department Chair on any and all matters on which they seek assistance, or which are brought to the attention of the Committee by its members.
(7) Participate, where appropriate, in the Tenure and Promotion process (Articles 7 n, 7 o).

## b. Membership

(1) The regular voting members of the Executive Committee shall consist of four members of the Governing faculty plus a graduate student. The four faculty members shall be elected by a majority vote of the Governing Faculty of the Department (see Article 4 e).
(2) The Department Chair sets the agenda and chairs meetings of the Executive Committee and is a non-voting, ex officio member. The Associate Chairs are also ex officio members but can vote on issues before the Committee. The Associate Chairs are expected to attend when issues relevant to their areas of responsibility are on the agenda. Important matters that require Associate Chair input will be tabled until relevant input is provided.

## c. Terms of Service

Each elected faculty representative shall serve for 2 years, and terms will be staggered to provide continuity. The student representative shall serve for 1 year. Each term will commence on July 1. No representative may serve consecutive full terms.
d. Eligibility for Service and Participation
(1) Any member of the Governing Faculty (Article 2 b) shall be eligible to serve on the Executive Committee.
(2) The student representative on the Executive Committee shall be a doctoral student who has achieved candidacy and passed all preliminary exams.
3) As with other standing committees in the department, staff attend meetings, and provide administrative support and feedback as needed.
e. Methods of Selection of Elected Representatives and Appointed Representatives
(1) Near the beginning of the Winter Term of each year, the Department Chair shall appoint a three-person Nominating Committee, with the advice of the

Executive Committee. The Nominating Committee shall nominate candidates for the Executive Committee as well as candidates for the other standing committees (Article 5).
(2) The Nominating Committee shall propose two pairs of candidates, selected and paired for election in ways that ensure that the membership of the Executive Committee will represent the various ranks and the diverse professional perspectives of the faculty in the Department. This slate of nominees will be distributed to the faculty by mid-semester Winter Term. Additional nominations may be made by the faculty at large by submission of a petition to the Executive Committee. Such a petition, signed by at least six members of the faculty, must be submitted to the Nominating Committee by mid-semester Winter Term. The petition shall also specify which pair of nominees already proposed by the Nominating Committee should be expanded to include the new nominee(s).
(3) In mid-semester Winter Term a ballot shall be distributed to all members of the Governing Faculty, except the Department Chair, who shall vote in the case of a tie. Balloting shall be anonymous to preserve voter identity. For election to the Executive Committee, a candidate must receive a plurality of the votes cast for that group of nominees.
(4) The student member of the Executive Committee shall be elected by a majority of the votes cast by graduate students registered in graduate programs of the Department. Nominations and the election shall receive ample publicity before balloting is conducted. This election shall be completed and the results reported to the Department Chair by the end of the Winter Term. Responsibility for ensuring that the process of student selection occurs as specified rests with the incumbent student of the Executive Committee.
(5) In the event that a vacancy develops in one of the elected positions on the Executive Committee, the Department Chair shall appoint a replacement for the remainder of that academic year, with the advice of the Executive Committee.

## f. Nature of Meetings

(1) The Executive Committee shall be convened and chaired by the Department Chair or, in their absence, an Associate Department Chair previously designated by the Department Chair. In addition to its regular meetings during the academic year, this committee may be called into session outside of the academic year when substantive matters so require.
(2) A quorum shall consist of at least three elected members of the Executive Committee. Decisions that require voting on the Executive Committee will
be determined by a majority of the votes cast by members who attended the meeting, either in person or virtually.
(3) Meetings of the Executive Committee shall ordinarily be open to all members of the faculty, graduate students, and staff of EEB. The agenda for these meetings shall be posted by email to all faculty, graduate students, and staff in the department. This posting shall occur at least 24 hours in advance of the meeting. Individuals desiring to address the Executive Committee concerning items on the agenda or related matters may do so by advising the Department Chair of their wishes at least three hours before the beginning of the meeting in which these items are to be considered.
(4) The Department Chair is authorized to call the Committee into a closed session when circumstances arise in which confidentiality is required to protect the welfare or privacy of individuals.
(5) The Department Chair is authorized to require a member of the Committee to recuse themself from discussions in which they have a conflict of interest.
(6) Minutes that accurately reflect the deliberations of the Executive Committee in all meetings shall be kept and distributed to all faculty, graduate students, and staff in the Department, after acceptance by the Committee. This procedure will also be followed with minutes of closed sessions, except where inimical to the welfare and privacy of individuals being considered by the Committee, or to the welfare of the Department. The Department Chair is charged with keeping a complete set of the minutes of the Executive Committee in the Department office for use by the members of this body.

## 5. Departmental Standing Committees

## a. Committees

## (1) Undergraduate Affairs Committee

The Undergraduate Affairs Committee shall consist of the Associate Chair for Undergraduate Studies (Article 3 b .4 ), two faculty members, and one graduate student. This committee shall: (a) conduct reviews of individual courses, course sequences, and concentration programs offered by the Department, and when appropriate submit recommendations to the Executive Committee; (b) respond to curricular initiatives of faculty members; (c) help identify pools of faculty from which individuals can be selected to staff major undergraduate course offerings; (d) make recommendations to the Department Chair concerning specific staffing assignments in major undergraduate courses; (e) advise the Department Chair and the Promotions and Merit Committee on faculty teaching performance.

## (2) Graduate Admissions Committee

The Graduate Admissions Committee shall be composed of the Associate Chair for Graduate Studies (Article 3b.5), two to three faculty members, and one or two graduate students. This committee shall coordinate the evaluation of applicants desiring to enter the doctoral and the EEB master's program in the Department, and forward summary evaluations and recommendations concerning these individuals to the Department Chair. In addition, this committee shall make recommendations to the Department Chair regarding initial sources of funding for fellowships and training grant positions. Members are expected to be present for graduate admissions decisions and recruitment weekend.

## (3) Frontiers Masters Admission Committee

The Frontiers Admissions Committee shall be composed of a Chair who is the Current Frontiers Master's Program Director, two additional regular faculty members, and two currently enrolled Frontiers Master's students. This committee shall coordinate the evaluation of applicants desiring to enter the Frontiers Master's Program in the Department, and forward summary evaluations and recommendations concerning these individuals to the Department Chair. The committee Chair will coordinate closely with the Chair of the Graduate Admissions Committee in cases of potential admission of Frontiers Master's Program applicants to the doctoral program or of Ph.D. applicants to the Frontiers Master's program.
(4)

Graduate Affairs Committee
The Graduate Affairs Committee shall be composed of the Associate Chair for Graduate Studies (Article 3b.5), two faculty members, and one graduate student. This committee shall be responsible for the establishment and maintenance of high standards and broad orientation of graduate scholarship within EEB. This committee shall: (a) review recommendations by Preliminary Exam Committees, review Dissertation Committees, review advancement to Candidacy, and forward to Rackham those recommendations that are approved and return to the faculty and student for further discussion and action on those recommendations that are not approved; (b) forward to Rackham recommendations regarding any Rackham-related activities; (c) monitor and evaluate the progress of doctoral students; (d) review applications and select nominees for Rackham and Departmental fellowships; (e) consult when necessary regarding appointments of GSIs, nominations of individuals for graduate fellowships and other awards, and requests of graduate students for special items of funding; and (f) monitor cumulative support and compliance with the 10 -term limit. The Chair of this committee is authorized to require a member of the committee to recuse
themself from a discussion in which the committee member has a conflict of interest.

## (5) Promotions and Merit Committee

The Promotions and Merit Committee shall be composed of three Professors. This committee shall: (a) aid the Chair in yearly merit evaluations of the faculty; (b) conduct a formal third-year review of all Assistant Professors and Assistant Research Scientists, including a recommendation, based upon that review, concerning the offering of a second three-year contract; (c) review the records of Assistant and Associate Professors, Assistant and Associate Research Scientists, and Research Associate Professors on an annual basis; (d) advise the Department Chair of the progress and accomplishments of individual faculty; (e) provide faculty members with an opportunity for formal and informal communication concerning the evaluation procedure and their progress; (f) participate in tenure or promotion panels (Articles 7 n and 7 o ); and (g) meet annually with Assistant Professors, Assistant Research Scientists, or as requested by faculty of any rank. To aid in its role in faculty development, the committee shall meet with faculty members as early as possible after their appointment begins. Particular effort shall be made to identify potential problems at an early stage. The committee shall make constructive recommendations, where appropriate, to the Department Chair on behalf of individual faculty members.

## (6) Seminar Committee

The seminar committee shall be composed of two faculty members and two or more graduate students. This committee is charged with (a) the organization of any seminar programs of Department-wide scope, and (b) ensuring that any separate seminar programs of various components of the department are suitably coordinated. Graduate students can serve on this committee after successfully completing their first year.

## (7) Justice, Equity, Diversity, and Inclusion Committee

This committee shall be composed of three or more faculty and two or more graduate students to oversee development and implementation of plans to increase justice, equity, diversity, inclusivity, and excellence of the department. This committee's focus is on enhancing recruitment and retention efforts to increase the diversity and inclusion of members of historically underrepresented groups, broadly defined, at all levels. Graduate students can serve on this committee after successfully completing their first year.

## (8) Retreat and Social Committee

This committee shall be composed of two or more faculty members and one or more graduate students to coordinate and organize the annual departmental retreat event typically held in the early fall. This group is also responsible for coordinating and organizing other departmental social activities throughout the academic year including, but not limited to, the holiday party, spring picnic, and other networking events to build community within the EEB department. The Committee Chair and committee members are expected to attend the departmental retreat and engage. Graduate students can serve on this committee after successfully completing their first year.

## (9) ES George Committee

This committee shall be composed of the Director and two or more faculty members (including faculty from other units on campus, where relevant) and one or more graduate students or postdocs, to advise the Director of the ES George Reserve on matters related to the maintenance, oversight, and operations of the ES George Reserve. The Director of the ES George, in consultation with the Chair, appoints members for two-year terms. Members of this committee can serve consecutive terms.

## b. Terms of Service

For all standing committees with two or three faculty members other than Associate Chairs, faculty representatives shall serve for two or up to three years (in coordination with the nominating committee and in consultation with the Chair) Terms of service on all committees will be staggered to provide continuity. The student representatives will serve for one or two years. Each term will commence on July 1. If a vacancy occurs mid-term, the Chair, in consultation with the Executive Committee, will appoint a replacement.

## c. Eligibility for Service

Any member of the Faculty shall be eligible to serve on any standing committee, with the exception of the Promotions and Merit Committee, on which only tenured Professors can serve. All student members of standing committees shall be doctoral students who have achieved candidacy and passed all preliminary exams, unless otherwise noted in the descriptions of the committees above. Proposed exceptions require Executive Committee approval.
d. Methods of Selection
(1) The responsibility for achieving overall balance in the representation from the various research interests and faculty rank rests with the Nominating Committee (Article 4 e.1). Membership on committees will be determined by the Nominating Committee, after election of Executive Committee members, and reported to the Chair. Final approval of committee membership will be
voted on at a faculty meeting where alternative nominations will be considered. Vacancies shall be filled by appointment of another individual by the Department Chair, after consultation with the Executive Committee.
(2) Student members of standing committees shall be elected by a majority of the votes cast by graduate students registered in the Department. Graduate students and their advisors should not serve on the same standing committee. Both nominations and the election shall receive ample advance publicity before balloting is held. The results of the election shall be communicated to the Department Chair prior to April 15. Responsibility for ensuring that the process of student selection occurs as specified rests with the incumbent student member of the Executive Committee.
e. Committee Chairs

Each year the Department Chair, with the advice of the Executive Committee, shall appoint one member of each standing committee to serve as committee chair, except for any committees chaired by one of the Associate Chairs.

## 6. Ad Hoc Committees

a. Search Committees

Membership of faculty on all faculty search committees shall be determined by the Executive Committee in consultation with the Chair. The Chair shall make recommendations for membership and those recommendations shall be submitted to the Executive Committee for ratification. Each search committee shall also include one graduate student member who is appointed by the graduate student representative on the Executive Committee, in consultation with the Executive Committee and the Chair.
b. Other Committees

The Department Chair, with the advice of the Executive Committee, or other committees as appropriate, may appoint other ad hoc committees as needed to conduct departmental operations, including faculty promotions (article 7 n and 7 o ).

## 7. Departmental Operations

a. Procedure

All meetings shall use standard parliamentary procedure with Robert's Rules of Order (current edition) for guidance, except where otherwise specified.
b. Quorum

A quorum shall consist of half of the Governing Faculty who are in residence. Only those individuals on leave or assigned to off-campus duty shall be deemed not in residence. A quorum shall be required for decision making in Departmental meetings, whether by vote or otherwise.
c. Frequency of Meetings

The Department shall meet at least once a term during the academic year. The Department Chair may call additional meetings as required. The Department Chair shall also call such meetings in response to a written request from six or more faculty members.
d. Notice of Meetings

The Faculty and graduate students in the Department shall be notified of Faculty Meetings by a mechanism, such as the Departmental email groups, that ensures wide dissemination of the notification within the Department. Notification should be made at least one week in advance of a meeting. Special meetings may be called on shorter notice if required.
e. Nature of Meetings

Meetings shall ordinarily be open to all members of the Department, including research personnel and graduate students. Where the privacy and welfare of individuals require it, the Department Chair is authorized to call a closed meeting of the Faculty.

## f. Voting

The Executive Committee may decide that votes on certain aspects of department function require two faculty meetings: in the first meeting, an issue will be raised or a draft document presented for initial discussion. Further discussion and a vote will take place at a second meeting, typically not later than two weeks following the initial discussion. Such cases will be noted on the agenda for the faculty meeting when the initial discussion will be held. Once a quorum is met, votes to change departmental policies or to decide issues in faculty meetings require a majority of votes cast by those with voting privileges (Article 7 g ).

## g. Voting Privileges

Voting privileges are restricted to members of the Governing Faculty (Article 2 b ), and to emeritus faculty during any semester in which they are the primary instructor in a formal Departmental course.
h. Absentee Ballot

Voting in absentia will be permitted for faculty members eligible to vote, but who are unable to attend a meeting (e.g., due to teaching obligations or being away from campus). If the matter is one that is not discussed at an in-person meeting, the vote can be cast by email or online survey, with the vote counted by an individual selected by the Department Chair. If there is a discussion at a meeting that the faculty member is unable to attend in person, they must either a) arrange ahead of time to participate virtually (e.g., via Zoom), or b) watch a recording of the meeting prior to casting their vote. To ensure that a recording is available, the person should notify the Department Chair prior to the meeting that they will need to watch a recording.

## i. Voting confidentiality

All faculty decisions (including, but not limited to, hiring, promotions, elections, joint appointments, etc.) will be made via secret ballot. Votes will be collected and tallied by a member of the administrative staff, normally the Executive Secretary, who will communicate the results to the faculty.
j. Discussion of Candidates for Faculty Appointments

Prior to any decision concerning an offer of an appointment of a faculty position in the Department, the Department Chair shall call a meeting of the Faculty in which they shall have the opportunity to discuss the qualifications of the various candidates and ask questions of the search committee concerning its recommendation. This meeting will supplement the written comments on each candidate's interviews and seminar that shall be routinely solicited from the Faculty and graduate students by the search committee. The purpose of this meeting shall be to assist the Executive Committee in formulating a recommendation concerning the particular appointment. Once a quorum is met, a positive vote by written secret ballot of at least $2 / 3$ of those who a) are eligible to vote (Article 7 g ) and b) attended the discussion in person or via videoconference is required for a positive recommendation to the Executive Committee. Upon request, meetings in which personnel decisions are made or discussed can be recorded. These recordings will be maintained by a member of the administrative staff, normally the Executive Secretary, and be viewable only in the Chair's Suite. These recordings will be destroyed once the faculty vote on the matter has occurred.

Unplanned hiring opportunities, such as dual-career, cluster hires, special University hiring programs, etc., shall be discussed first by the Executive Committee and if appropriate brought to the faculty for discussion. Pursuing an opportunity at any stage (e.g., seminar invitation, proposal for a special search) requires $75 \%$ support from those with voting privileges.

## k. Amendments and By-Laws

These Rules of Governance may be amended or have By-Laws added by an affirmative vote of the majority of the Governing Faculty (Article 2 b). Proposed
changes in the Rules of Governance must be submitted in writing to the Departmental office, recommended by the Department Chair or three or more members of the Faculty, and distributed to the faculty with suggested changes clearly marked one week before the faculty meeting where it is discussed. Voting on the proposal shall be by email or online survey, with the ballots to be distributed on the day following the discussion and returned within 7 working days.

## l. Minutes

A full and accurate copy of the minutes of Departmental faculty and EC meetings shall be kept by a member of the non-academic staff assigned to this task by the Department Chair. A copy of the minutes shall be distributed to the Faculty, staff, and graduate students prior to the following meeting.
m. Grievance

Any person with a grievance concerning conditions of employment or non-reappointment in the University, including cases of alleged racial, gender, or other discrimination, should consult the Department of Ecology and Evolutionary Biology's document on Conflict Protocol. This document contains resources for attempting to resolve the dispute in informal discussion with a supervisor or the Department Chair, and University resources available for initiating a formal grievance.
n. Tenure and Promotion to Associate Professor

Evaluation of candidates for tenure shall be as described in the departmental policy document "Procedures for Evaluation for Tenure and Promotion".
o. Promotion from Associate Professor to Professor

Promotion of Associate Professors to Professor shall be as described in the departmental policy document "Procedures for Evaluation for Promotion from Associate Professor to Professor".
p. Promotion for individuals who are Primary Research Track

Promotion of individuals who are Primary Research Track (Research Investigator, Assistant Research Scientist, Associate Research Scientist, Research Scientist, Associate Research Professor, and Research Professor) shall be described in the departmental policy document "Primary Research Track".
8. Relation of Department of EEB to other Biological Units in the College of Literature, Science and the Arts

When matters pertaining to the Department of Molecular, Cellular and Developmental Biology, Biological Station, Museum of Paleontology, or other units are included in the agenda for a meeting of the Executive Committee, the Chair of the Department of EEB shall invite the chair or director of the affected unit to attend the particular meeting. Whenever possible such an invitation shall be issued at least 48 hours in advance of the meeting. The Department Chair shall endeavor to provide copies of the agenda for each meeting to the directors of the units specified above in advance of the meeting. In the event that one of the directors discerns a matter in which they have an interest, the director may speak on it at the meeting of the Executive Committee merely by notifying the Department Chair of their intention in advance of the particular meeting.

In addition to ensuring that close liaison is maintained between the Executive Committee of the Department of EEB and the Biological Station and the Department of Molecular, Cellular, and Developmental Biology, the Department Chair shall maintain contacts with the Chairs/Directors of these units.

Revisions approved by EEB Faculty:
Further revisions recommended by EEB Executive Committee: Approved by the EEB Faculty:
Revisions approved by EEB Faculty:
Revisions approved by EEB Faculty:
Revisions approved by EEB Faculty:
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